



# Meet the NHS Innovation Accelerator (NIA)

@NHSAccelerator  
[www.nhsaccelerator.com](http://www.nhsaccelerator.com)

# Welcome and introductions

Rebekah Tailor

Communications and Engagement Manager

NHS Innovation Accelerator

# Agenda

- Overview of the NHS Innovation Accelerator (NIA)
- Support available: the role of the AHSNs
- An innovator's journey: ORCHA
- Lessons and insights from the NIA
- 4th Call: guidance for applicants

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# Overview of the NIA

Laura Boyd  
Programme Manager  
NHS Innovation Accelerator (NIA)

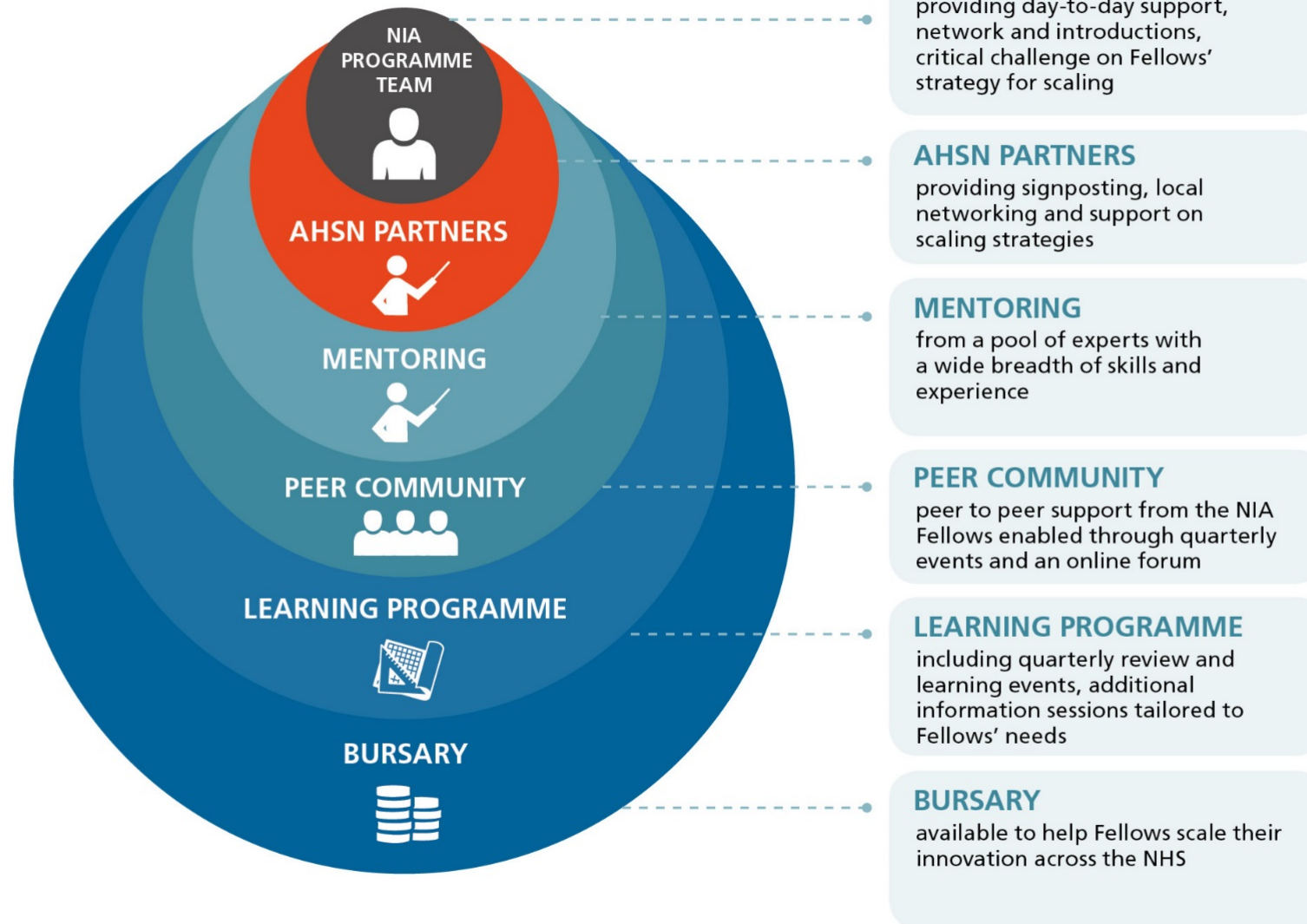
## The NIA aims to:

- Help **create the conditions and cultural change necessary for proven innovations to be adopted faster** and more systematically in the NHS
- Deliver innovation into practice for **demonstrable patient and population benefit**
- **Learn from Fellows' experiences** so that others benefit from knowledge generated

# Who is the NIA?

- The NHS Innovation Accelerator (NIA) is an NHS England Initiative delivered in partnership with the Country's 15 [Academic Health Science Networks \(AHSNs\)](#)
- The NIA is hosted by [UCLPartners](#)
- All 15 AHSNs contribute financially to the NIA. This provides bursaries to Fellows and supports programme delivery.

# What can Fellows expect to receive?



# What support is available to Fellows?

Whilst on the programme you can expect to benefit from a range of support including:

- **Insight** into the changing policy context of the NHS
- **Introductions and showcasing** opportunities
- **Navigation** of the innovation and research infrastructure
- **Critical challenge** and support to refine plans through access to expert advice
- **Reputation building:** association with the brand of the NIA and its partners
- **Influencing national policy:** including via the NIA Programme Board, chaired by Professor Stephen Powis, National Medical Director, NHS England



# Success to date

- ✓ 36 Fellows supported to scale 37 innovations
- ✓ 1423 additional NHS providers and commissioners using NIA innovations
- ✓ £45.2M external funding raised
- ✓ 226 new jobs created
- ✓ 52 awards won
- ✓ 21 NIA innovations selling internationally



## This year, up to 12 Fellows will be recruited to join the NIA

- This year the NIA is only open to innovations that address one or more of the following challenges:
  - Mental Health
  - Early intervention and prevention (cancer and cardiovascular disease)
  - Primary Care
- The details for these themes can be viewed on the website
- Please read them before applying

# Criteria: what are we looking for?

## Applicant

- Set of strong values & a passion for learning & sharing insights for the benefits of entrepreneurs and the wider care system
- Can commit two days per week

## Innovation

- Addresses at least one of the NIA themes
- evidence-base showing delivery of better patient outcomes & reduced cost
- Sufficiently mature (including satisfying all necessary regulatory, intellectual property and ethical frameworks)

## Scaling Plan

- Convincing, ambitious plan for how you will scale your innovation for patient benefit

# Who are we looking for?



Fellows can be from any background:

- ✓ Public sector including NHS staff
- ✓ Academics
- ✓ Charity/not for profit
- ✓ SMEs
- ✓ Large corporate

Your employing or host organisation needs to be established and beyond start up, but also requiring support through the NIA to expand within the NHS.



# *The***AHSN***Network*

**Support available:  
the role of the  
AHSNs**

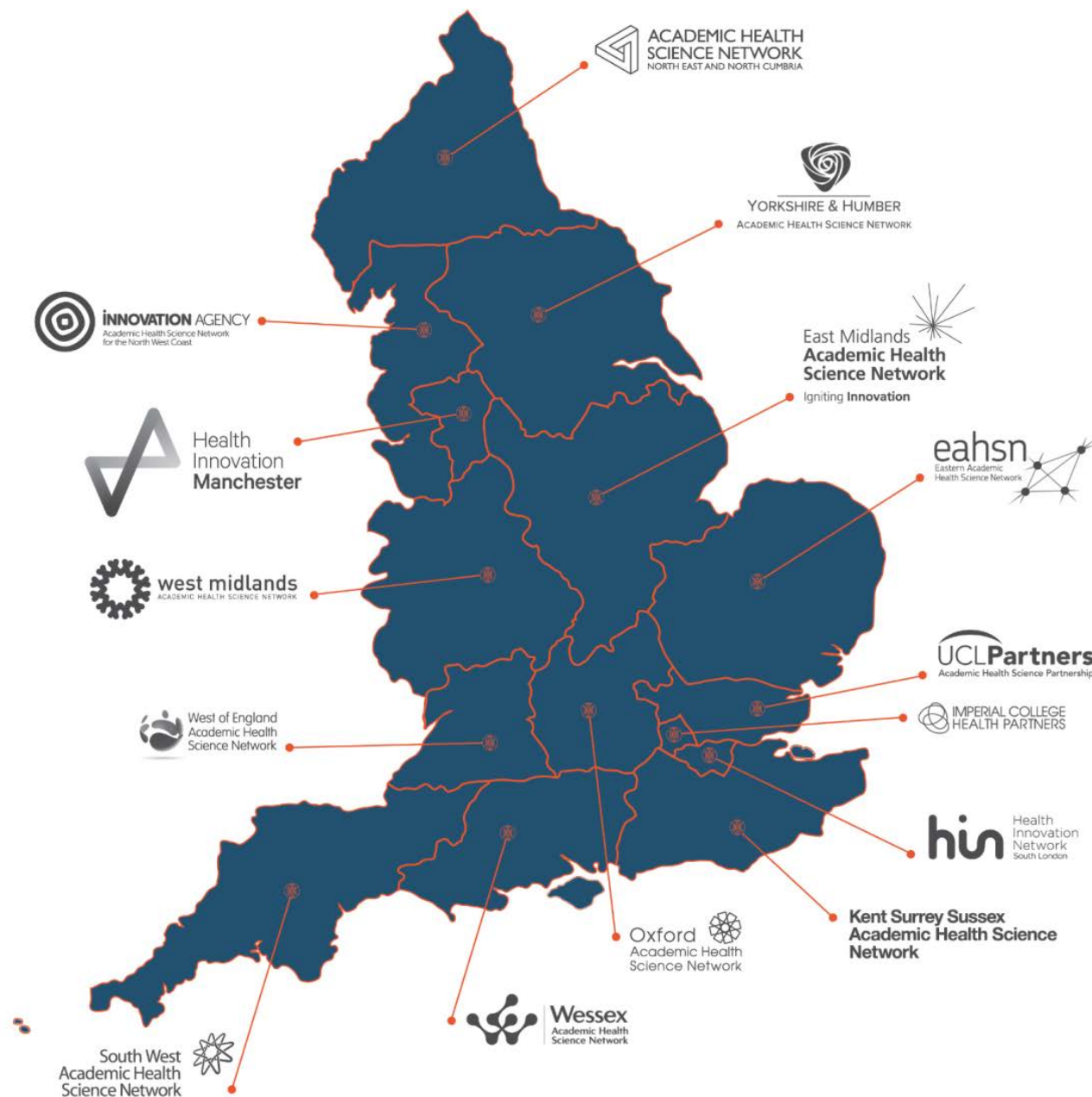
Carol Nicholson  
Deputy Director of Innovation  
North East and North  
Cumbria AHSN

**#AHSNs @AHSNNetwork**



# The AHSN Network

A national  
'Network of  
Networks'



# *The***AHSN***Network*

We are **catalysts** for  
innovation

We **connect** partners  
across sectors

We **create** the right  
conditions for change





# *The***AHSN***Network*

## **AHSNs work locally**

- Identifying priorities – within and across STPs, ICSs, etc.
- Fostering collaboration between organisations involved in health and care: NHS, academia, social care, third sector and industry
- Sharing expertise and insights across a range of areas: patient safety, PPI, informatics and evaluation
- Building capability and capacity
- Supporting diffusion of innovations



**Improving  
lives**



**Improving  
efficiency**



**Supporting  
economic  
growth**



# *The***AHSN***Network*



## ... and nationally

As a 'Network of Networks':-

- Acting as one – licence development, reporting and engagement with national stakeholders (Innovation National Networks)
- Sharing learning and expertise
- Collective diffusion of 'priorities'
- 'Importing' and 'exporting' validated innovations between AHSNs
- Signposting to each other and other agencies and their programmes

# Spread and adoption of innovation: national programmes

These seven programmes, developed regionally, have been selected for national adoption and spread across the AHSN Network during 2018-2020.

## Emergency Laparotomy Collaborative

A collaborative approach to improving standards of care for patients undergoing emergency laparotomy surgery.

## PreCePT

Working with maternity units to use magnesium sulphate to prevent cerebral palsy in preterm labour.

## Transfers of Care Around Medicine (TCAM)

Help for patients who need extra support taking prescribed medicines when they leave hospital.

## Atrial Fibrillation (AF)

Sharing learning and spreading best practice from across the 15 AHSNs to reduce AF-related strokes.

## PINCER - preventing prescribing errors

Supporting pharmacists and GPs to identify patients at risk from their medications and taking the right action.

## Serenity Integrated Mentoring (SIM)

Bringing together police and healthcare professionals to make a positive difference to the lives of people with complex mental health needs.

## ESCAPE-pain

A group rehabilitation programme for people with knee and/or hip osteoarthritis, providing self-management support in the community.



# *The***AHSN***Network*

## **Innovation Exchange**

- **Funded by the Office for Life Sciences specifically to focus on technologies and associated economic growth**
- **Improve matching between priority health system needs and potential solutions by working with health and care partners industry and third sector**
- **Signposting**
- **Identify products with most potential for national impact for review by the Accelerated Access Collaborative**



# *The***AHSN***Network*



## **Innovation Pathway**



# *The***AHSN***Network*

## **SBRI Healthcare**

SBRI Healthcare procures the development of innovative solutions for identified health needs.

Funded by NHS England and run by the AHSNs, SBRI Healthcare has supported over 150 companies to develop their innovations and bring them to the NHS.

[www.sbrihealthcare.co.uk](http://www.sbrihealthcare.co.uk)



# *The***AHSN***Network*

## **Our collective impact since 2013**



Over  
**330 innovations**  
introduced through  
AHSN influence



Over  
**22 million**  
patients  
benefited  
from AHSN  
input



Over  
**£330 million**  
leveraged by  
AHSNs



Over  
**11,000 locations**  
actively developing  
& using innovations  
supported by AHSNs



Over  
**500 jobs**  
created



**Hundreds**  
of commercial  
innovators  
supported

*The***AHSN***Network*

# NHS Innovation Accelerator (NIA)

The NIA supports the uptake and spread of high impact, evidence-based innovations across England's NHS, benefitting patients, populations and NHS staff.

An NHS England initiative delivered in partnership with the AHSNs, it currently supports 36 'Fellows' representing 37 innovations.

[www.nhsaccelerator.com](http://www.nhsaccelerator.com)





# Support for NIA Fellows



The **AHSN** Network England

NHS Innovation Accelerator

**PneuX, NIC, myCOPD**  
and **Episcissors-60**  
have benefitted from  
regional events co-  
hosted by local AHSNs  
to support uptake via  
the Innovation and  
Technology Tariff

**Sleepio** was included  
in an international  
trade mission by  
DigitalHealth.London,  
supported by all three  
London AHSNs

**Serenity Integrated  
Mentoring (SIM)** has  
received additional  
funding from Wessex  
AHSN for a part-time  
mental health nurse



# Support for NIA Fellows



The **AHSN** Network England  
NHS Innovation Accelerator

**DrDoctor** presented at the Innovation Agency (North West Coast AHSN) Eco10 innovation event

**Sore Throat Test-and-Treat** has received support from the Health Innovation Network exploring the potential of test sites within South London

**All Fellows** benefit from access to West Midlands AHSN's innovation exchange, 'Meridian'

# Support for NIA Fellows

**Join Dementia Research** is completing technical integration work at NELFT (community trust) as part of SBRI funding phase 2 grant, led by UCLPartners

**ArtemusICS** presented at Yorkshire & Humber AHSN's annual conference



# *The***AHSN***Network*

**Connect with us**



@AHSNNetwork #AHSNs



The AHSN Network

**[www.ahsnnetwork.com](http://www.ahsnnetwork.com)**

**[info@ahsnnetwork.com](mailto:info@ahsnnetwork.com)**

# An Innovator's journey: ORCHA

## Liz Ashall-Payne, 2017 Fellow



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NHS Innovation Accelerator

# Q&A

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NHS Innovation Accelerator

# Lessons and insights from the NIA

Laura Boyd

# Delayed uptake: a historical challenge

*On the 20th of May 1747, I selected twelve patients in the scurvy, on board the Salisbury at sea. Their cases were as similar as themselves. They all in general had putrid gums, the spine, with weakness of their knees. They saw*

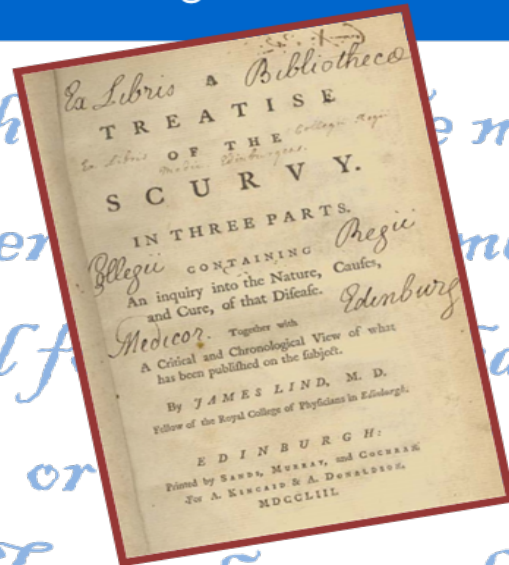


1747  
Lind's Trial

1753  
Findings Published

1794  
Lemon juice issued on  
non-stop voyage to India

1795  
Routine adoption:  
lemon juice to  
whole fleet



*sweetened with sugar, &c. and for the morning; fresh mutton-broth often times for dinner; sometimes light puddings, boiled biscuit with sugar, &c. and for the evening; Farley and raisins, rice and currants, sago and wine, or cyder a-day. Two others took twenty-five drops of elixir vitriol.*



# How fast do clinical procedures reach patients?



The **AHSN** Network England  
NHS Innovation Accelerator

Average annual rate of adoption = **3.2 %**

Clinical Procedure	Landmark Trial	Rate of Use study	Rate of Use %	Annual increase in Rate of Use %
Flu Vaccination	1968	1997	55	<b>1.9</b>
Thrombolytic therapy	1971	1989	20	<b>1.1</b>
Pneumococcal vaccination	1977	1997	35.6	<b>1.8</b>
Diabetic eye exam	1981	1997	38.4	<b>2.4</b>
Beta Blockers after MI	1982	1997	61.9	<b>4.1</b>
Mammography	1982	1997	70.4	<b>4.7</b>
Diabetic footcare	1983	1998	20	<b>4.0</b>
Cholesterol screening	1984	1995	65	<b>5.9</b>
Fecal occult blood test	1986	1993	17	<b>2.4</b>

Balas, E. A., & Boren, S. A. (2000). **Yearbook of Medical Informatics: Managing Clinical Knowledge for Health Care Improvement**. Stuttgart, Germany: Schattauer Verlagsgesellschaft mbH.



# What to consider before developing a bespoke spread model?

- Behaviour of surrounding c
- National guidelines and pol
- Incentives and disincentive
- Demand / market

- Local strategy/ priorities
- Leadership
- Infrastructure/ capacity
- Effectiveness of current pra
- Freedom to operate



Compelling case  
Population size  
Number of advocates  
Alignment with strategy

- Type
- Cost
- Evidence base
- Competitors
- Business model

# What are the components of the NIA spread model?

## BESPOKE to both the INNOVATION and ADOPTING CONTEXT

### ENABLING SYSTEM CONDITIONS

*Create and influence levers to  
enable innovation*

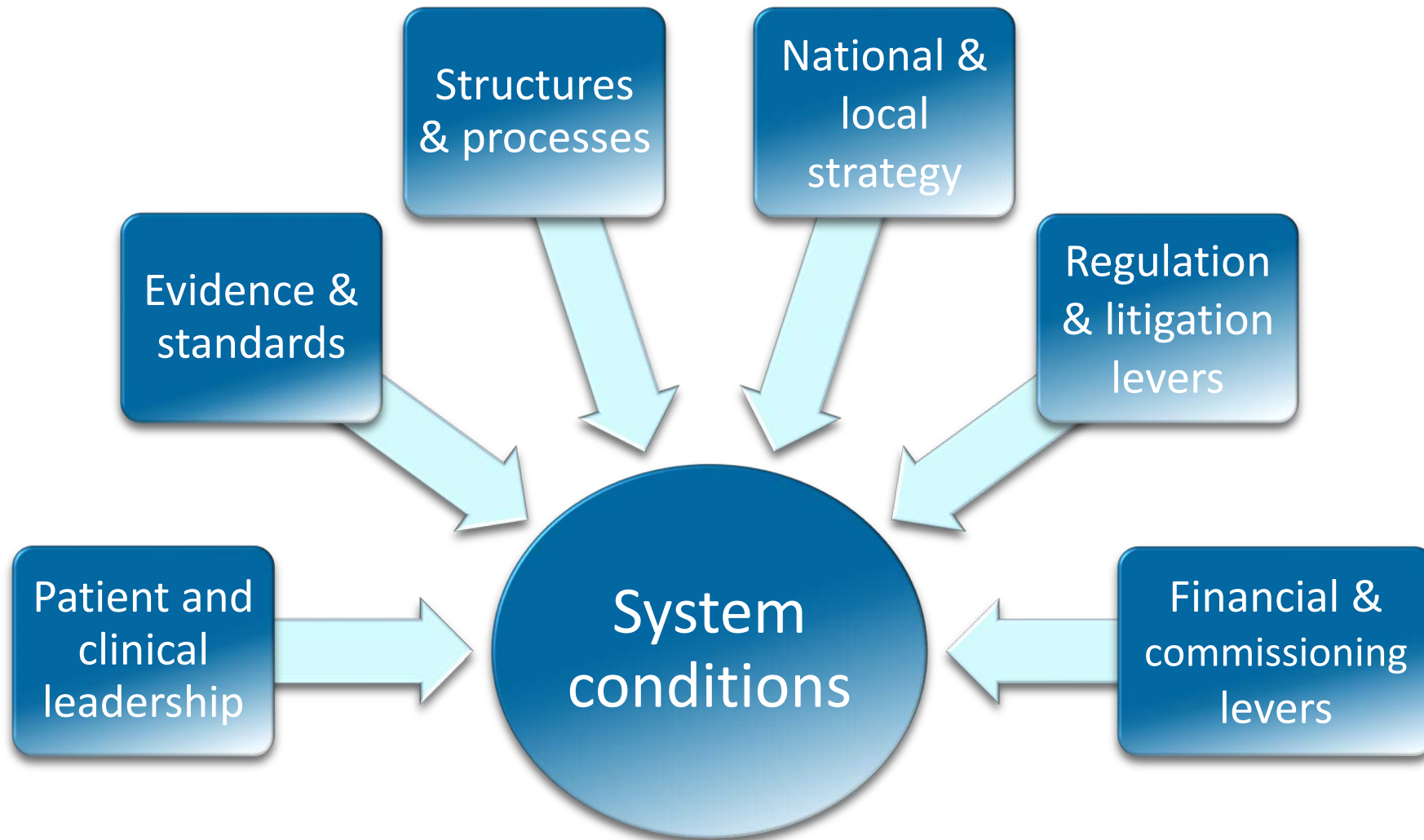
### MATCHING SUPPLY AND DEMAND

*Select the best and identify  
processes that bring together  
supply and demand*

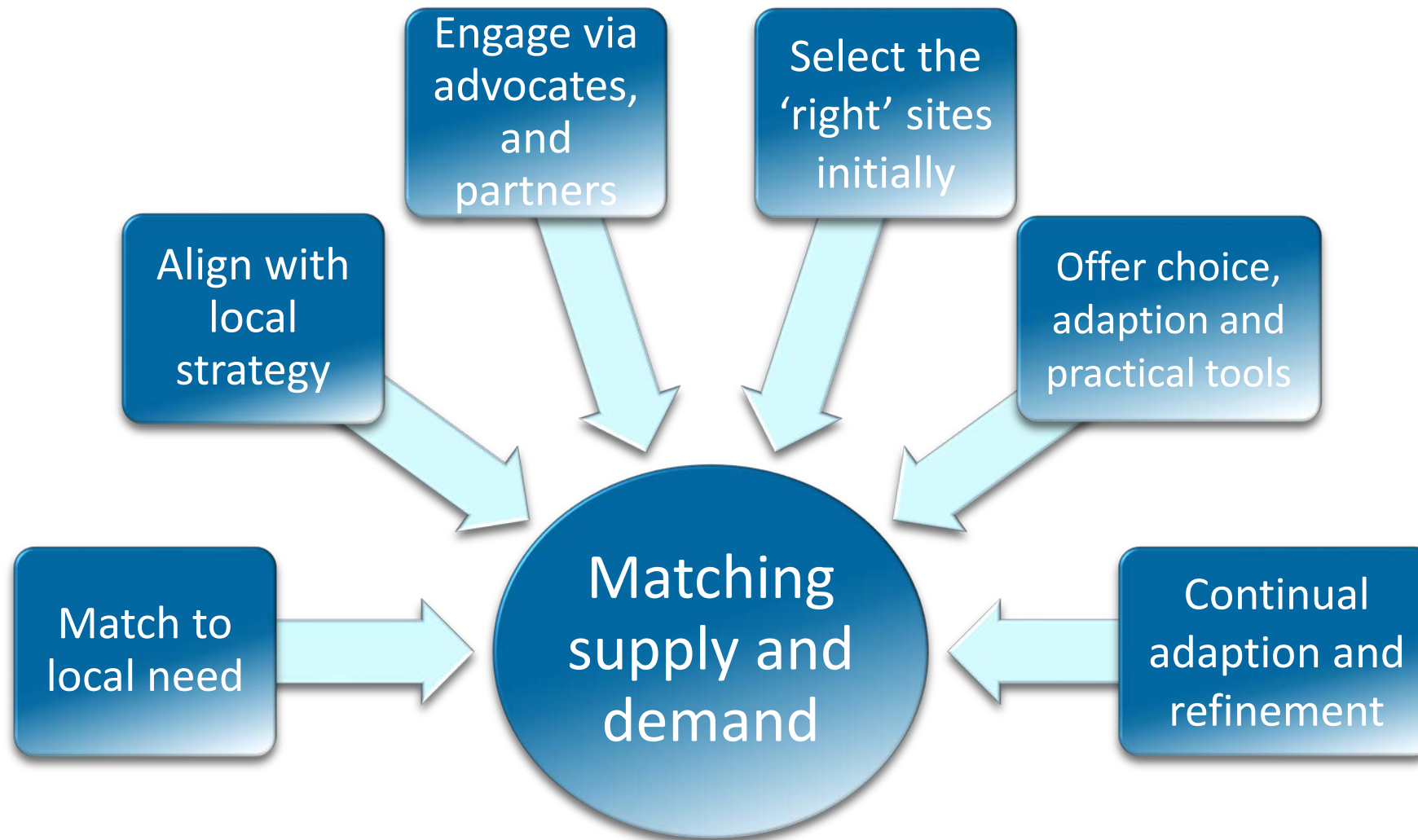
### SUPPORTING SUPPLY SIDE

*Support health entrepreneurs*

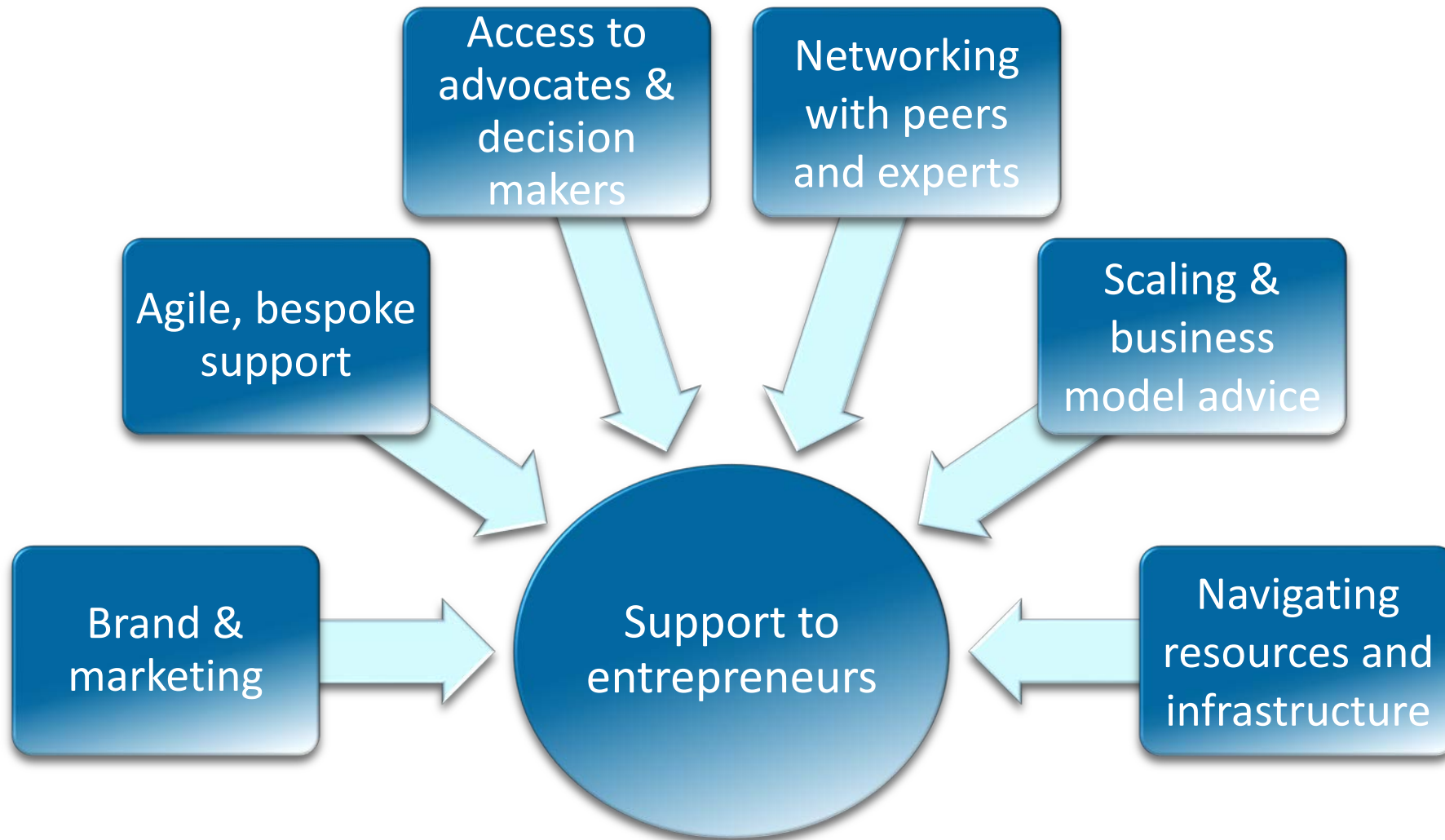
# Components of the spread model: Enabling system conditions



# Components of the spread model: Matching supply and demand



# Components of the spread model: Supporting supply side



# Independent evaluation







## Overcoming barriers



### NHS financial environment

#### Solutions:

- Diversification strategy
- Cross-subsidise business through other revenue streams
- Further marketing at specific target audiences
- Reduce sales price



### Identifying and involving patients

#### Solutions:

- Present digital solutions as one - of many - channels
- Engage via patient advocates and patient networks



### Capacity and capability constraints

#### Solutions:

- 'Land and expand': engage individual clinicians in small pilots which address immediate needs, to spark appetite for wider scaling
- Bring in specialist IT support to address compatibility and IG concerns



### Navigating NHS commissioning

#### Solutions:

- Diversification strategy
- Focus on most promising activities
- Model benefits that are prioritised by commissioners
- Build data capture and analytics into your innovation



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NHS Innovation Accelerator

# Q&A

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# 2018 Call: guidance for applicants

Rebekah Tailor

Communications and Engagement Manager

NHS Innovation Accelerator (NIA)

# All applicants should read the following before applying:

1. Call for Applications
2. NIA 2018 Challenge documents:
  - Mental Health
  - Early intervention and prevention (cancer and cardiovascular disease)
  - Primary Care
3. Guide for Applicants
4. FAQs
5. Draft contract

All are available at: <https://nhsaccelerator.com/apply/>

# Application process

Activity	Date	Explanation
Application deadline	Midnight, 24 Oct 2018	
Screening	25 Oct – 1 Nov 2018	To ensure application complete and meets basic NIA criteria. You will be notified if your application does not proceed to assessment
Application form assessment	3 Nov – 3 Dec 2018	Each form assessed by min. 4 assessors incl. Clinicians, patients, AHSNs, commercial experts
Shortlisting panel	14 Dec 2018	To confirm who is invited to interview
Applicants invited to interview	w/c 17 Dec 2018	
Interviews	8, 9, 11 Jan 2019	Panel interview - approx. 1 hour
Decision making panel	23 Jan 2019	Chaired by Professor Stephen Powis; partner AHSNs, patient reps, Fellows reps, The Health Foundation
Outcomes communicated to applicants	28 Jan 2019	

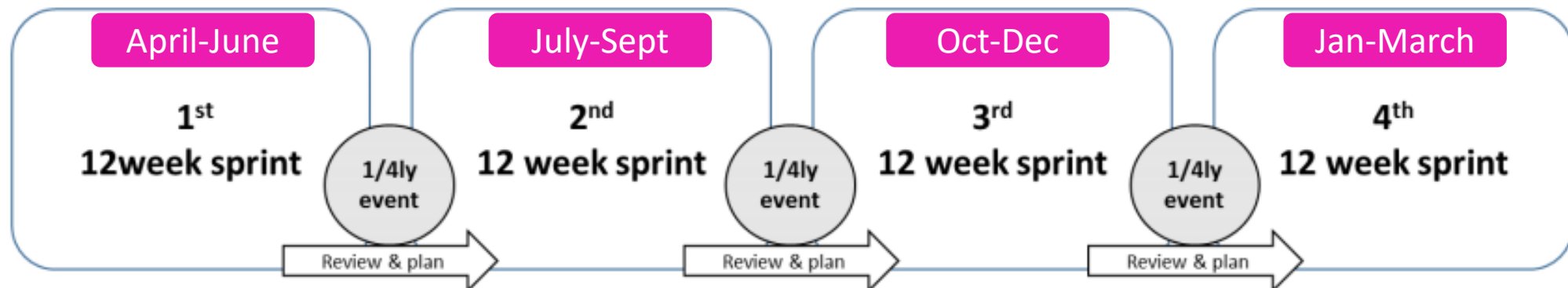
# What commitment do we ask of Fellows?

**Time commitment: 2 days per week**

=

- Attendance at quarterly events
- Working up and implementing sprint plans
- Providing updates to NIA team
- Meeting mentors, lead AHSNs

Fellow's Annual action plan delivered through four 12-week sprint plans



# Once you are ready to apply, visit [www.nhsaccelerator.com/apply/](http://www.nhsaccelerator.com/apply/)

[Home](#) [Latest](#) [Case Studies](#) [Contact Us](#) [FAQs](#) [Newsletter Sign-Up](#) [Apply](#)

## NHS Innovation Accelerator

ACCELERATOR ▾

FELLOWS AND INNOVATIONS ▾

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Q

### Apply

[Home](#) > [Apply](#)

Applications for the 4th Call of the NHS Innovation Accelerator are now open

[APPLY NOW](#)

If you're thinking of applying for the 4th Call, register for one of our **FREE information events**, taking place in [London](#), [Southampton](#) and [County Durham](#) in September.

You can also watch our [information webinar](#).

The deadline for applications is **midnight on 24th October 2018**. Please ensure you have read the following guidance documents before visiting the [application page](#):

- [Call for Applications](#)
- [Guide for Applicants](#)
- [Theme 1. Prevention and early intervention in cancer and cardiovascular disease](#)
- [Theme 2. Mental Health](#)
- [Theme 3. Primary Care](#)
- [Sample contract for Fellows](#)

This page contains all the Call documents that you need to read prior to applying

‘Apply now’ will take you to the application form

# NHS England Innovation Exchange Application Portal

A one-stop shop for innovation

[Resources](#) [Help](#)

## Welcome to the NHS England Innovation Exchange application portal

This site delivers some of [NHS England's Innovation activity](#). Please follow the link for further information.

By registering or signing in opposite you will be able to apply for any of NHS England or its associates' calls and competitions that are currently open.

### Calls now open on this site:

- **Innovation Technology Payment (ITP)** - the ITP 2019/20 is a competitive process designed to scale up adoption of innovations and technologies that have already proved their clinical effectiveness and are ready for nationwide spread. The ITP removes some of the financial and procurement barriers which can inhibit uptake at scale.
- **NHS Innovation Accelerator (NIA)** - the NIA is a national accelerator supporting exceptional individuals leading a high impact, evidence-based innovation to scale at pace across the NHS. The NIA's unique dual focus offers both personal development for individuals and their innovations. This includes overcoming system challenges, developing scaling strategies, plus access to mentorship, a bursary and a valuable peer-to-peer network.

Register or sign in now to apply.

Sign In

Email:

Password:

Sign In »

[Forgot your password?](#)

Need An Account?

Sign Up »

You will need to register for an account before you can start your application form.



## Ready to go?

We just need a bit more information from you before you can start.

Once you sign up, you will need to check your email for an account activation link. You should receive the email within a couple of minutes. Make sure to type your email correctly!

If you already have an account, you can [log in here](#).

**First name:**

John

**Last name:**

Smith

**Email:**

xxxxx@gmail.com

**Create a password:**

●●●●●●●●

Registration details  
required include name,  
email address and  
password.

If you forget your  
password, please contact  
[NIA@uclpartners.com](mailto:NIA@uclpartners.com)

# NHS England Innovation Exchange Application Portal

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[My Page](#)

Submissions

Hi, Rebekah

You haven't submitted anything yet.

Create a new submission?

Please click the button below to get started.

Group:

Get Started



—Please Choose—  
Clinical Entrepreneur applicant  
Innovation Technology Payment (ITP)  
NHS Innovation Accelerator (NIA)

Once registered,  
you will need to  
choose the right  
'Group'

You need to select  
'NHS Innovation  
Accelerator (NIA)'

# NHS England Innovation Exchange Application Portal

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[My Page](#)

Submissions

Hi, Rebekah

You haven't submitted anything yet.

Create a new submission?

Please click the button below to get started.

Group:

NHS Innovation Accelerator (NIA) 

Please the name of your innovation:

Enter here 

Get Started

You will need to provide the name of your innovation.

This is what we will use to identify your application form.

## NHS England Innovation Exchange Application Portal

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Your submission, "Better Prevention", has been created. X

[My Page](#) » [Better Prevention](#)

## Better Prevention (IA-2370342)

The following are your tasks, actions and status of each.

## NIA Application

Please complete the following tasks and then submit your application. If you have any queries, please contact the NHS Innovation Accelerator (NIA) Team at: [NIA@uclpartners.com](mailto:NIA@uclpartners.com), quoting the name on the registered account (found in the top right of the screen).

Task	Deadline	Status	Actions
<a href="#">Application form</a>	01/08/2018 06:00:00 PM GMT	<span>INCOMPLETE</span>	<a href="#">Start</a>
<a href="#">60 second elevator pitch</a>	01/08/2018 06:00:00 PM GMT	<span>INCOMPLETE</span>	<a href="#">Start</a>

Due to confidentiality issues, please upload your video through YouTube only, ensuring that your video is set to **unlisted** so that 'only people with the link can see the video'. The application portal will accept Vimeo videos, however we cannot easily protect the confidentiality, therefore it is not recommended.

<a href="#">Additional supporting information (where applicable)</a>	01/08/2018 06:00:00 PM GMT	<span>INCOMPLETE</span>	<a href="#">Start</a>
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If you have additional information that helps to explain your innovation, please upload this here. Please use diagrams, charts and tables where you believe they will help the assessor to understand your proposal.

<a href="#">Authorising signature</a>	01/08/2018 06:00:00 PM GMT	<span>INCOMPLETE</span>	<a href="#">Start</a>
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Please include a statement confirming the amount of protected time you will have to participate in the programme and to deliver your innovation into practice. This supporting statement will need to be signed by a senior member of your employing organisation.

<a href="#">Submit your NIA application</a>	01/08/2018 06:00:00 PM GMT	<span>PREREQUISITES NOT MET</span>
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[Edit Information](#)[Withdraw Application](#)[Create Another Submission](#)

Here you will see the 4 sections of the application process:

1. Application Form
2. 60 Second Elevator pitch
3. Additional Supporting information (where relevant)
4. Authorising signature

You can click into each section to begin.

You will have the option of saving and reviewing each section before submitting.

With the exception of the supporting information section, you will not be able to submit an application until all relevant sections have been completed.

## NHS England Innovation Exchange Application Portal

A one-stop shop for innovation

[Settings](#) [Help](#)

[My Page](#) » [Cinnamon Buns](#) » 60 second elevator pitch

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### 60 second elevator pitch

As part of this application form, we would like you to film a one minute elevator pitch covering why we should select you and your innovation to join the NIA. This does not need to be high quality and can be filmed on a SMART phone. The elevator pitch must not exceed one minute. Please upload this one minute film to YouTube, providing a private link, then upload this here.   
 To upload a video to YouTube, please read this [simple guide](http://www.wikihow.com/Upload-a-Video-to-YouTube). You will need to create a YouTube account if you do not already have one.   
 Due to confidentiality issues, please upload your video through YouTube only, ensuring that your video is set to **unlisted** so that "only people with the link can see the video". The application portal will accept Vimeo videos, however we cannot easily protect the confidentiality, therefore it is not recommended.

**Title:**

**YouTube or Vimeo link:**

Submit

Applicants are asked to submit a one minute elevator pitch as to why them and why their innovation should join the NIA

Guidance as to how to do this can be found on the Guide for Applicants.

For security reasons, it is advised this is uploaded through YouTube although the system will also accept Vimeo.

Settings Help

Back

## NHS England Innovation Exchange Application Portal

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[My Page](#) » [Better Prevention](#) » Application form

### Application form

#### NIA Application

50%

Please complete the following questions. If you have any queries, please contact the NIA Team at [NIA@ucipartners.com](mailto:NIA@ucipartners.com), quoting the name on the registered account (found in the top right of the screen).

Please refer to the [Guide for Applicants](#) when completing the following questions.

Each question has a maximum word limit. You will not be able to go beyond this limit. If you have pre-typed your responses offline and are copy and pasting into the response boxes, any words that surpass the word limit will automatically be cut off.

#### SECTION E: APPLICANT

E1: Pitch

Please explain why you are applying to the NIA and why you should be selected as an NIA Fellow?

nsabfjb jdfjksdkjf

Words entered: 2. Max: 200

Each question has a word limit.

The word limit will be displayed below the text box.

You will not be able to exceed the maximum word count.

If cutting and pasting answers, please do check you are within the word limit so that nothing is lost.

The Guide for Applicants also contains the word count for each question.



## NHS England Innovation Exchange Application Portal

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Your submission, "Better Prevention", has been created. X

[My Page](#) » [Better Prevention](#)

## Better Prevention (14-2270452)

The following are your tasks, actions and status of each.

## NIA Application

Please complete the following tasks and then submit your application. If you have any queries, please contact the NHS Innovation Accelerator (NIA) Team at: [NIA@ucipartners.com](mailto:NIA@ucipartners.com), quoting the name on the registered account (found in the top right of the screen).

Task	Deadline	Status	Actions
<a href="#">Application form</a>	01/08/2018 06:00:00 PM GMT	INCOMPLETE	<a href="#">Start</a>
<a href="#">80 second elevator pitch</a>	01/08/2018 06:00:00 PM GMT	INCOMPLETE	<a href="#">Start</a>

Due to confidentiality issues, please upload your video [through YouTube only](#), ensuring that your video is set to **unlisted** so that "only people with the link can see the video". The application portal will accept Vimeo videos, however we cannot easily protect the confidentiality, therefore it is not recommended.

<a href="#">Additional supporting information (where applicable)</a>	01/08/2018 06:00:00 PM GMT	INCOMPLETE	<a href="#">Start</a>
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If you have additional information that helps to explain your innovation, please upload this here. Please use diagrams, charts and tables where you believe they will help the assessor to understand your proposal.

<a href="#">Authorising signature</a>	01/08/2018 06:00:00 PM GMT	INCOMPLETE	<a href="#">Start</a>
---------------------------------------	-------------------------------	------------	-----------------------

Please include a statement confirming the amount of protected time you will have to participate in the programme and to deliver your innovation into practice. This supporting statement will need to be signed by a senior member of your employing organisation.

[Submit your NIA application](#)01/08/2018  
06:00:00 PM GMT

PRIORITY DATES NOT MET

[Edit Information](#)[Withdraw Application](#)[Create Another Submission](#)

Once you have completed a section, you will return to the main page to complete the next section.

Once the three required sections have been completed you will be able to submit your application.

Once submitted, you will be unable to review and edit it.

# Additional support

## Online Q&A sessions

The Q&A sessions are open to anyone without prior registration.

Visit [www.nhsaccelerator.com/apply](https://www.nhsaccelerator.com/apply) and select the 'Online Q&A' drop-down to access joining details.

For questions not answered or which may arise whilst completing your application, visit [www.nhsaccelerator.com/apply](https://www.nhsaccelerator.com/apply), or email [NIA@uclpartners.com](mailto:NIA@uclpartners.com)



The **AHSN** Network England

NHS Innovation Accelerator

### Dates of Q&A sessions:

- 12 September, 10-11am
- 21 September, 3-4pm
- 27 September, 9-10am
- 2 October, 4-5pm
- 10 October, 1-2pm
- 15 October, 2-3pm
- 23 October, 12-1pm



The **AHSN** Network England

NHS Innovation Accelerator

# Q&A

@NHSAccelerator  
[www.nhsaccelerator.com](http://www.nhsaccelerator.com)

# Thank you

[www.nhsaccelerator.com](http://www.nhsaccelerator.com)  
[nia@uclpartners.com](mailto:nia@uclpartners.com)  
[@NHSAccelerator](https://twitter.com/NHSAccelerator)

