

DxNE 2019

Dr Séamus O'Neill, CEO AHSN NENC

Supporting innovation and adoption of diagnostics

- What AHSNs are about
- Supporting adoption of innovation
- The secret of adoption

An Academic Health Science Network

Spread and adoption of innovation: national programmes



Emergency Laparotomy Collaborative

A collaborative approach to improving standards of care for patients undergoing emergency laparotomy surgery.

PReCePT

Working with maternity units to use magnesium sulphate to prevent cerebral palsy in preterm labour.

Serenity Integrated Mentoring (SIM)

Bringing together police and healthcare professionals to make a positive difference to the lives of people with complex mental health needs.

Transfers of Care Around Medicine (TCAM)

Help for patients who need extra support taking prescribed medicines when they leave hospital.

PINCER - preventing prescribing errors

Supporting pharmacists and GPs to identify patients at risk from their medications and taking the right action.

Atrial Fibrillation (AF)

Sharing learning and spreading best practice from across the 15 AHSNs to reduce AF-related strokes.

ESCAPE-pain

A group rehabilitation programme for people with knee and/or hip osteoarthritis, providing self-management support in the community.

Med Tech in the NHS

The AHSN Network



MedTech landscape review

March 2019

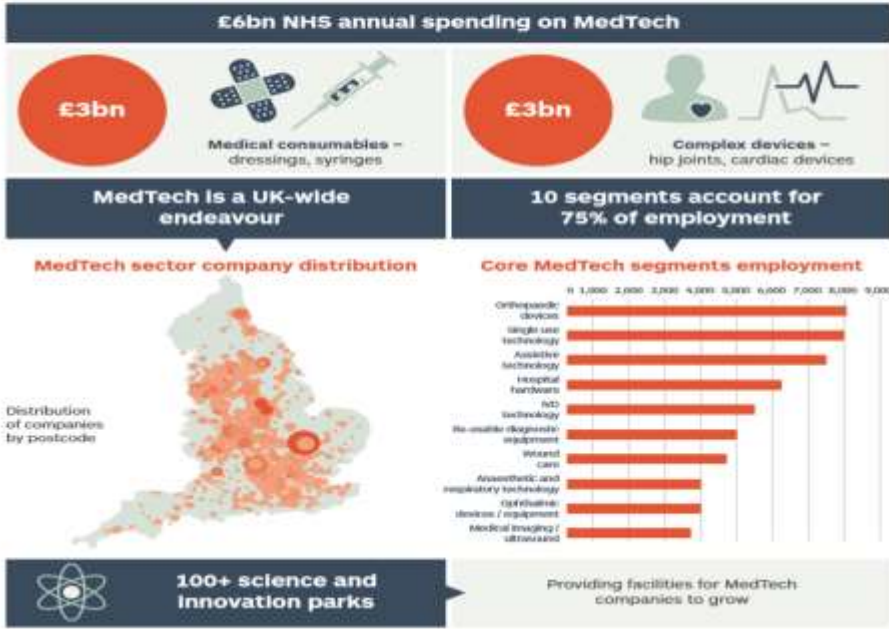
Office for Life Sciences



2 The MedTech industry in England

The MedTech sector covers a wide range of technologies, serves global markets and accounts for around 40% of Life Sciences employment in England.

Working with the NHS in England offers significant market opportunities for MedTech companies as well as a globally respected ecosystem for conducting research and development.





AAC Rapid Uptake Products - Diagnostics

Placental growth factor (PIGF) based testing for suspected preeclampsia

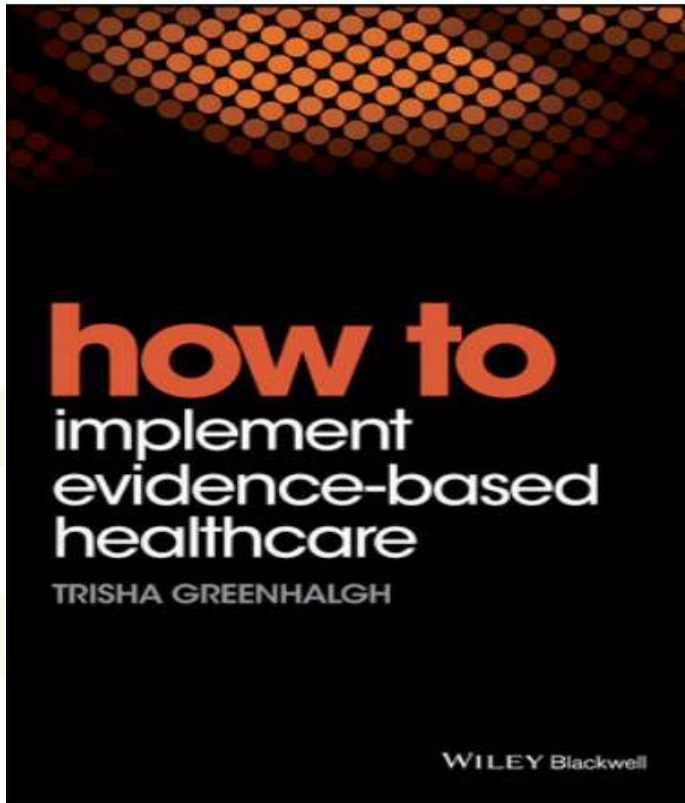
- Two tests for early diagnosis of pre-eclampsia in pregnant women, which if unmonitored, can cause serious complications for mother and baby.

High sensitivity troponin tests for early rule out of myocardial infarction

- Two tests that detect whether or not a patient is at risk or previously had a heart attack.

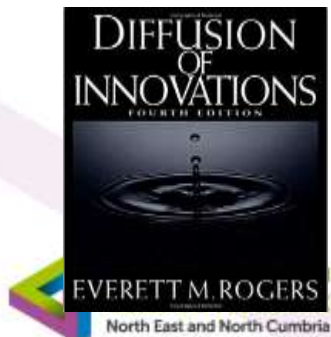
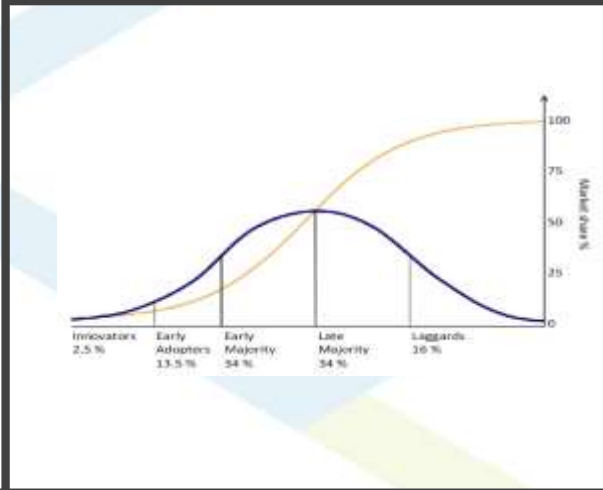
Quantitative faecal immunochemical tests for colorectal cancer

- Three tests that reduce referrals for patients with suspected colorectal cancer.



Thinking about adoption of innovation

- Spread and adoption is hard...
- Implementation science is a large academic field
- Need a method - based on best practice, evidence, and a structure that we can replicate



An Emerging Method in Wessex



Wessex
Academy
Science

Understanding the Innovation

Our method starts by identifying whether the innovation is *Sustaining* or *Disruptive* – and then analyses its essential characteristics that will determine how it spreads



Understanding the adopters

Our method maps and understands the potential adopters – individuals, organisations and systems – and identifies key decision makers, opinion leaders, champions and networks.



Spread through networks

Innovations primarily spread through the social networks that link people together. Our method develops targeted spread plans for each innovation



Implementation Planning

Implementing health technology programmes involves a great deal of work. Each scheme will have an implementation team and plan, supported by an AHSN project manager



Embedding Innovations

Innovations are sustained and embedded when the advantage over the previous technology is measured and observable to the adopters & their organisation



Spread in Wessex

Our programme builds understanding of when and how technology is most effectively spread in Wessex and how the system and leaders support this.

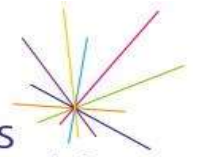


The “Six Cs” of Adoption & Spread

The AHSN Network

- **Content & Context** are critical,
 - Objective clinical, technical and economic evaluation,
 - Demonstration of improved clinical outcomes, better patient experience and reduced costs,
 - Delivers on the strategic direction of the organisation.
- **Champions** are vital at national, regional, local and very local levels,
- **Clarity & simplicity**,
 - Clear messaging that makes Adoption & Spread a “no brainer”,
 - The process of implementation has to be straight forward even though it might not be easy,
 - Support in making the change is essential – clinical evidence, health economics, implementation guidance, procurement documentation, “executive” summary, FAQs, “help line”.
- Adoption & Spread is a **Contact** sport!
 - Publishing a well referenced academic paper is not enough to change behaviour,
 - Adoption & Spread requires people to meet people.
- **Co-production** is a powerful accelerant,
 - Patients and carers need to be engaged early and often,
 - Teams need to work collaboratively throughout the process from “cradle to grave”,
 - Pull is better than push, pull and push is even better.

Transforming ADHD Care through innovation - QbTest



East Midlands
**Academic Health
Science Network**

- **Content and Context**

- Data derived from **RCT (CLAHRC)** and **Real World Validation (AHSN)** studies.
- Time from assessment to diagnosis reduced by **153 days**,
- Enables **Future in Mind** and **FYFV for Mental Health**,

- **Champions and Contact**

- Clinicians love the system and the time they get back,
- Clear financial benefit for **commissioners** and **providers**,
- **AHSN - contacting, connecting, catalysing, persuading, organising.....**

- **Clarity**

- Simple, objective messaging with a clear path to implementation,
- Reduced time to diagnosis plus savings of **32.6%** with an **ROI of £84,600**.

- **Co-production**

- **Patients, Families** and **Clinicians** involved in pathway re-design,
- **85%** of patients found the QbTest results helpful,
- **94%** of clinicians reported greater understanding of patients symptoms.



The AHSN Network 7 Spreadly Sins

1. Never start a project without a spread plan
2. Choose the right innovation to spread – robust business case & evaluation
3. Plan realistic timelines for spread
4. Understand what's expected of AHSNs & resource implications
5. Make sure we have assessed our access to data; and use it to baseline. An essential enabler for improvement
6. Learn from failure - lose the stigma, fail fast, be honest
7. Exit strategy; when do we stop? Sustainability doesn't mean we keep doing it!

The secret of adoption

